

**Comprehensive Recycling Analysis  
2020 Annual Report  
May 1<sup>st</sup>, 2021**

Along the eastern side of the mighty Hudson River, known as the Cahohatatea by the indigenous Iroquois, stands the scrappy and resilient City of Troy, NY. With an average population of approximately fifty thousand residents, Troy is neither large nor small, and doesn't neatly fit into the box of a typical city.

Troy has a history eleven miles long, beginning with its name, which was decided on by a vote of the people in 1789. In 1816, Troy became a city and in 1900, Lansingburgh became part of the city as well. As it states on the city seal, "Ilium Fuit, Troja est" -Ilium was, Troy is.

Troy is and will continue to be a regional leader and a gritty, hard-working metropolis. During the global pandemic of 2020, the City of Troy saw tragedy and collaboration, grieving and learning. It is destined not just to survive, but to thrive. Troy has once again lifted itself up by its bootstraps to rise like the veritable Phoenix from the ashes.

This Comprehensive Recycling Analysis (CRA) report (as required by 6 NYCRR 360.11) (d) will serve as an overview of the City's initiatives (and their respective results) in the areas of recycling, diversion, and solid waste management for the chaotic calendar year of 2020. It will outline the efforts to improve upon the City's handling of materials, resources, solid waste, and community outreach so this information is shared in an inclusive and accessible manner.

The Great Law of the Haudenosaunee (Iroquois) Nation states the impact of decisions should be considered seven generations into the future. It is with this in mind that the City of Troy tackles the complicated issues surrounding solid waste, recycling, and resource management.

This document is meant to be an interactive and "living" document, for the use of community and city; not merely to fulfill the requirement of remitting a report. It will continue to be a roadmap by which our decisions are to be made as well as an opportunity for us to gauge the effectiveness of our objectives and intentions.

This report will outline many of the actions and benchmarking touch-points completed and/or undertaken, as well as the objectives associated with those tasks.

As delineated in the CRA, the seven objectives are as follows:

- 1) Establish a recycling center
- 2) Provide guidance for food diversion and a facility of for mulch/compost
- 3) Develop and plan a re-use center
- 4) Create clear waste collection procedures and increase collection participation
- 5) Education and outreach
- 6) Increase accurate data collection
- 7) Create a deconstruction permit and provide deconstruction education

A bird-eye view of some of the actions that were taken in relation to these objectives:

- 1) Establish a recycling center:**
  - a. Upgraded and improved “Alamo” (re-branded as Troy Resource Management Facility) (exhibits 12 and 13)
    - i. Appropriately removed/discard aged materials and as needed have soil-tests performed
    - ii. Utilized existing materials and resources as PREBUD (predetermined beneficial use determination) where allowed by NYSDEC
    - iii. Reconfigured site to effectively handle and manage resources (exhibit 11)
  - b. Filed for registration with DEC to open Troy Resource Management Facility
- 2) Provide guidance for diversion/gleaning for consumable foods and operate a mulch and/or compost facility:**
  - a. Provided chipped-wood mulch to local farms at no cost
  - b. Investigated grant availability for city to undertake a compost pilot with neighboring municipality
  - c. Partnered with Syracuse University to use graphics for food waste prevention magnets (appendix 17)
- 3) Develop a re-use center:** 2020, no actions taken. Preliminary research being done to determine viability and appropriate time-lining.
- 4) Set clear waste collection procedures and increase collection participation:**
  - a. Presented 2021 Pay-As-You-Throw (PAYT) budget to City Council for vote (November 2020)
  - b. PAYT 2021 budget did not pass: subsequently began work on alternative (hybrid) PAYT plans to present for 2022
  - c. Created monthly departmental allocation spreadsheet and protocol to track tipping expenses and MSW/SSR percentages (exhibit 1)

- d. Accomplished sustainable increase in diversion percentages (appendix 2 & 3, attached)
- e. Partnered with Monroe County to use graphics for recycling bin stickers (exhibit 14)
- f. Collaborated with East Greenbush and Bethlehem, NY to develop a series of inter-municipal household hazardous waste (HHW) events for 2021
- g. Installed signage on sanitation trucks being used as recycling trucks
- h. Increased size of recycling bins (16g) and added second (larger) bin (22g) (appendix 4, attached)
- i. Purchased and implemented use of mobile cameras to deter illegal dumping
- j. Began development of a GIS mapping system for route maximization (highlighted in education/outreach below)

**5) Education and outreach:**

- a. Solid Waste Advisory Board (SWAB) started remote (zoom) meetings to continue work on objectives
  - i. Education and outreach team refined toolkit protocol (appendix 5, attached)
- b. Developed more detailed timeline for rollout of objectives and began implementation process and included sub-tasks for benchmarking purposes (appendix 1, attached)
- c. Executed contract for ReCollect data aggregation platform and began work on build-out
- d. Promoted bag-ban on billboards on two major thoroughfares
- e. Ordered re-usable bags utilizing paper-bag rebate funds for 2021 distribution residents in need (exhibit 2, separate document)
- f. Procured reusable bags and calendars designed by students from NYSAR3 for distribution to the community
- g. Education/outreach committee of Solid Waste Advisory Board finalized development of “community toolkit” protocol
- h. Provided public information via multiple interviews with local media organizations
- i. Participated in statewide NYSAR3 (NYS Association of Reduction, Reuse and Recycling) Conference, in particular with DEI (diversity, equity and inclusion) panel development and session
- j. Partnered with:
  - i. Sage College: preliminary build-out of textile diversion program (exhibit 3, separate document)
    - 1. Received Rubin’s Foundation Grant and started work on components included in projects
    - 2. Adapted goals to work within COVID restrictions (exhibit 4)
    - 3. Developed bookmarks for outreach regarding textile diversion (exhibit 15 and 16)
    - 4. Distributed bookmarks at pre-COVID presentation at Farmer’s Market presentation event
  - ii. Troy Prep: met regarding school/community engagement for textile diversion

1. Roll-out was tabled until post-pandemic
- iii. New Visions:
  1. Online curricula to support virtual outreach to students/community (exhibit 5)
  2. Creation of curricula for re-use projects for grades 2-3 (exhibit 6-7)
  3. Worked on database for upload to ReCollect
- iv. RPI:
  1. Intern partner-GIS mapping software database for route maximization

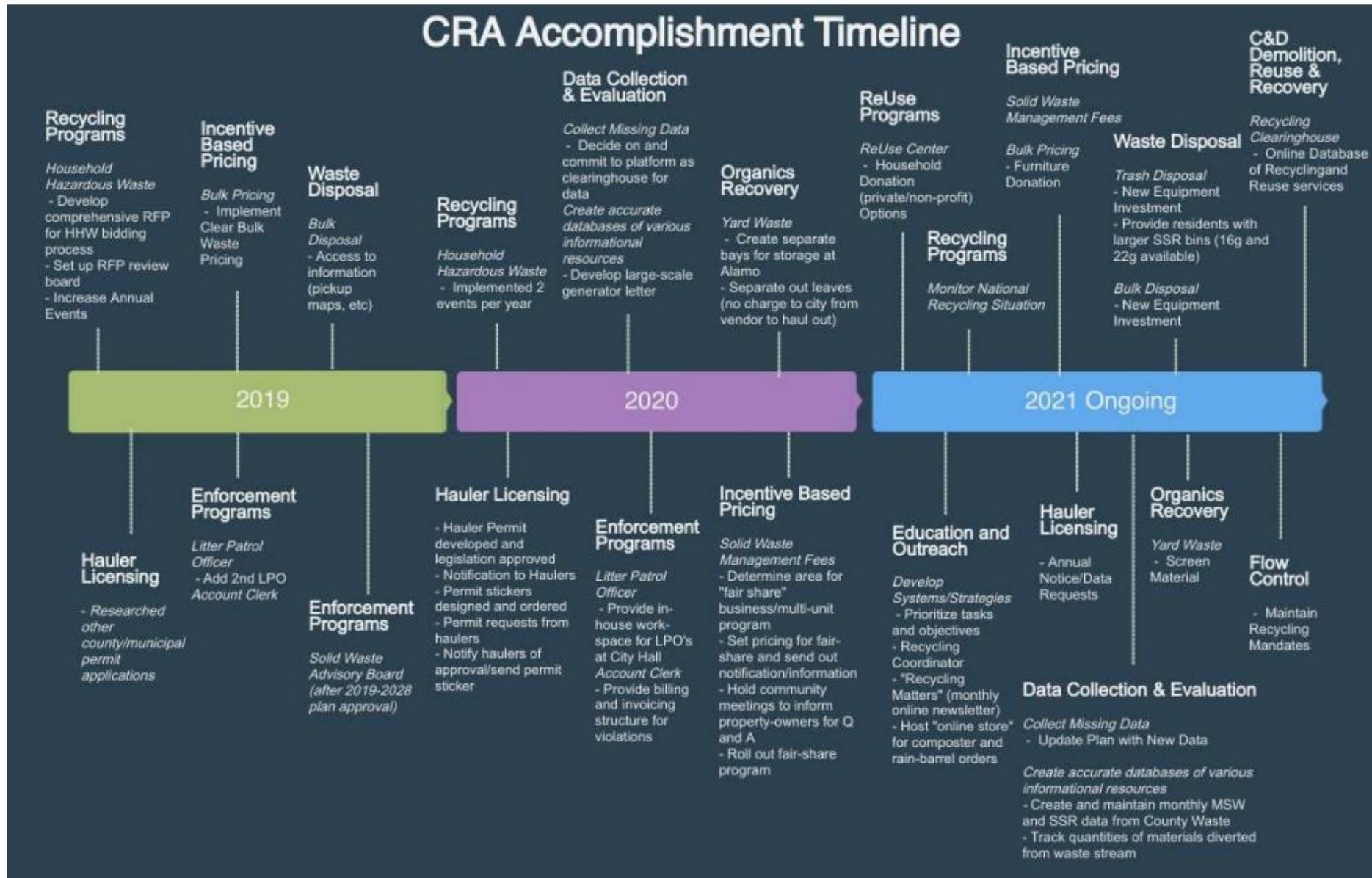
**6) Increase accurate data collection:**

- a. Developed calculation methodology to accurately reflect BUD (beneficial use determination) diversion and avoided expenses (exhibit 10, separate document)
- b. Established a waste-hauling permit
  - i. Revised ordinances to reflect addition of this requirement
  - ii. Created permit to affix to trucks
- c. Started creation of a large-waste generator letter
- d. Developed collaborative relationship with transfer station and service provider to allow for open communications regarding collection and diversion data

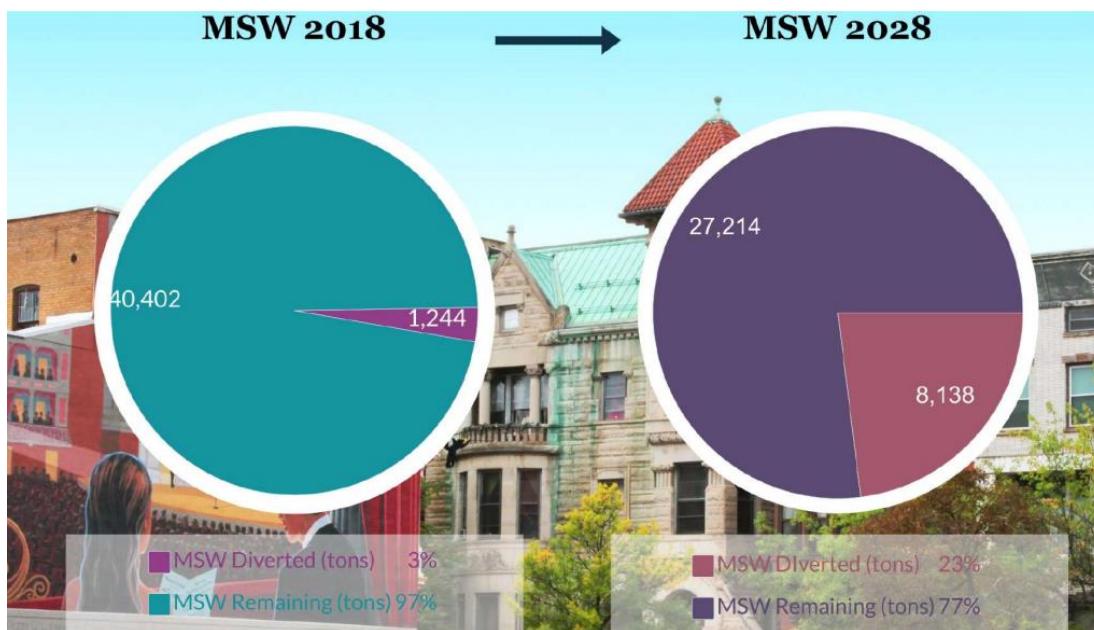
**7) Create a deconstruction permit and education/outreach plan:** Research started regarding comparisons of other municipal examples of deconstruction permit. Work to continue throughout 2021 and 2022.

The City of Troy, NY appreciates the opportunity to provide a subjective review of our work to NYSDEC, as we continue moving toward a cleaner, greener Troy.

## Appendix 1



## Appendix 2 and 3



## Appendix 4



## Appendix 5

### Community Engagement Protocol

Develop/Define  
Framework for Project

Establish the Why

Create/Raise Awareness

Educate

Engage

Discuss Potential  
Solutions

De-Brief and Re-  
Educate

## Exhibit 1

## Exhibit 2



### Exhibit 3

[EXHIBIT 3 Textile Recycling Student Presentation.pdf](#)

(click link to display presentation)

### Exhibit 4



## **Exhibit 5**

### **Rubin's Foundation Grant**

#### **Leveraging community partnerships to create educated consumers from the ground up**

##### **Purpose:**

This project seeks to educate the Troy community in a way that will allow for a more environmentally-just future, by offering differentiated learning styles for more complete audience capture. This will be done by utilizing the wisdom of industry experts as partner-educators via secondary institution partnerships and governmental support.

##### **Vision:**

Creating comprehensive understanding of organic and inorganic lifecycles by developing an extensive web of collaborative partnerships and creating a culture of shared environmental responsibility.

##### **Mission:**

Growing more educated consumers by encouraging and promoting systemic change via shared responsibility and ownership for development, implementation and continued engagement in education.

##### **Project outline:**

“Live-what-you-learn” recycling/environmental outreach materials will be developed by using collaborative energies and resources of education and industry. This will be accomplished by having industry experts provide specific information on mechanisms of diversion to education and/or sustainability majors at Russell Sage College and RPI as well as having students cultivate additional resources through team-researching. Through a service-learning approach, these institutions of higher learning will translate the information into a format that is both interesting and engaging for the various stakeholders in the community.

The college students would benefit by designing materials appropriate for use with various audiences thus creating a legacy project and leaving a permanent footprint on the City of Troy. Through a mentoring approach, the college students will work with high school students who in turn will oversee the distribution of the information to their younger peers in middle and elementary schools. This creates a significant impact by creating a culture of environmental stewardship in a generation that has the highest stake in continued engagement with the planet. This level of participation has the opportunity to improve student self-confidence, mental health and personal accountability.

The scaffold approach creates an opportunity for civic engagement with all members of the community in ways they are able to internalize responsibility. It allows for multi-generational learners to receive the information in a format that works for their individual learning styles, thus engaging them where they are rather than in a generic manner. As a simple example of this diversified learning approach, there will be opportunities for community members to be involved in a “public painting” of a problematic site, thus bringing visibility to the opportunities that lie within the challenges of managing this program.

## **The project outcome:**

Success of this project will be evident in a more informed/engaged community, with a focus on environmental stewardship and the ability to reduce waste handling expenditures for the City of Troy, its residents and business. The environmental effect of such a program would impact the community for generations to come, by providing a strong foundation for additional initiatives to be built upon. This prepares the municipality for initiatives aimed at continued materials diversion and ecological rehabilitation of long-ignored or “environmentally incapacitated” areas in the city. It also allows development potential for new cottage industries utilizing these commodities as building blocks for their businesses.

Specific aspects of implementation of this project would include availability of funds for training and stipend for block-captains in hard-to-engage neighborhoods. This train-the-trainer protocol leverages the credibility of neighbor-to-neighbor (information on an organic level) learning and establishes a deeper level of trust at the outset. Another consideration made in this process is the necessity of having resources available for community members who may be food-insecure or do not have access to childcare. By providing food and childcare for community meetings and events, it will allow individuals and families who may have previously not been able to participate in events to be included in the process.

In turn, this outcome would create new job opportunities and additional reasons for visitors and patrons to come to the city. A well-engaged community has the possibility of impacting areas as vastly differentiated as trash-to-art, food-waste to food gleaning and from landfilling of textiles to recycling and reuse.

While this project and its initiatives are already in the preliminary stages of development, having access to (and the opportunity to work with) a Rubin Fellow will enhance and leverage the program and greatly abridge the roll-out time, bringing a level of preparedness and readiness that the city doesn't have the capacity to provide currently. The expertise of a professor with access to additional educational resources is invaluable to the success of this project. The faculty fellow will act as a liaison between the different partners, aid in the development of educational materials and coordination of the project. The partnerships include City of Troy, Russell Sage College, RPI and industry experts.

## **Estimated budget: \$14,500**

1. **Stipend for Emilly: \$3,500**
2. **Software package: \$8,000**
3. **Food and Childcare for community meetings and events: \$1,200**
  - a. Food and Childcare expenses for one meeting per month in the community
4. **Training and stipend for block-captains in hard-to-engage neighborhoods: \$1,800**
  - a. Stipend for block captains: (2 block captains, @\$75 per month for 12 months)
5. **Community engagement events with educational components: (at the expense of the City of Troy)**
  - a. Promotional and support materials for educational event
    - i. Flyers to promote event in advance
    - ii. Radio advertising
    - iii. Trifold brochures to hand out at events
    - iv. Social media (paid advertising) for events

## Exhibit 6

(Activity 1-Planters)

### Materials

- Soil
- Seeds
- Suggested recycled materials (student provided)
  - Egg cartons
  - Cut in half water bottles
  - Small containers
  - Cans
  - Jars
  - Tissue boxes

### Costs

Material	Cost	Amount	Store
Soil	7.94\$	1 Cu Ft	Amazon
Seeds	11.59\$	1300+ Sunflower Seeds	Amazon

For information on an available \$100 grant visit: [https://www.opala.org/solid\\_waste/learning\\_center/Educational\\_Resources\\_Tools.html](https://www.opala.org/solid_waste/learning_center/Educational_Resources_Tools.html)

### Directions

1. Clean and rinse the container you are using
2. Cut the container if necessary
3. Poke holes in the bottom of the container
4. Decorate your container
5. Fill the container  $\frac{3}{4}$  full with soil

6. Dig a small hole in the soil
7. Put the seeds in the hole
8. Cover the hole with soil
9. Water the plant regularly
10. Keep the plant in a safe and sunny area

### Examples



### Activity 1 covers New York Science Learning Standards:

- 3-LS1-1. Develop models to describe that organisms have unique and diverse life cycles but all have in common birth, growth, reproduction, and death. [Clarification Statement: Changes organisms go through during their life form a pattern.] [Assessment Boundary: Assessment of plant life cycles is limited to those of flowering plants. Assessment does not include details of human reproduction.]
- 3-LS4-2. Use evidence to construct an explanation for how the variations in characteristics among individuals of the same species may provide advantages in surviving, finding mates, and reproducing.
- 4-LS1-1. Construct an argument that plants and animals have internal and external structures that function to support survival, growth, behavior, and reproduction

3-LS1-1. Students can observe how all the plants have birth and growth within the classroom

3-LS4-2. Students can observe and make comments about differences within their groups of plants.

4-LS1-1 Conduct a conversation with the students about how plants may have functions that help them survive

## Exhibit 7

(Activity 2-Bowling)

### Materials

Sand or rocks

Ball

Suggested recycled materials (student provided)

Plastic bottles

Pringle containers

### Costs

Material	Cost	Amount	Store
Gravel	10.95\$	2-lb Bag	Amazon

(to avoid this cost students could be instructed to gather a few handfuls of pebbles from outside or use water to weigh the pins down)

For information on an available \$100 grant visit: [https://www.opala.org/solid\\_waste/learning\\_center/Educational\\_Resources\\_Tools.html](https://www.opala.org/solid_waste/learning_center/Educational_Resources_Tools.html)

### Directions

Gather ten bottles or pringle containers as pins

Fill each pin  $\frac{1}{4}$  full with rocks, gravel, or water

Decorate the pins

Set the pins up in a triangle

Use a ball to bowl over the pins

### Examples



Activity 2 Covers New York State Science Learning Standards:

4-PS3-3. Ask questions and predict outcomes about the changes in energy that occur when objects collide.

3-5-ETS1-1. Define a simple design problem reflecting a need or a want that includes specified criteria for success and constraints on materials, time, or cost.

PS3.A: Definitions of Energy (NYSED) A given object possesses more energy of motion when it is moving faster. (4-PS3-1)

PS3.C: Relationship Between Energy and Forces When objects collide, the contact forces transfer energy so as to change the objects' motions.(4-PS3-3)

4-PS3-3. Before conducting the experiment have a discussion with the students about what will happen when the ball collides with the makeshift pins

3-5-ETS1-1. Talk to the students about what they have that they can make this out of. Ask students how they would create a bowling set

PS3-A. Talk about how the ball has more energy when it is rolling faster

PS3-C Talk about how the energy moves from the ball to the pins when they collide

## **Exhibit 8**

(Activity 3-Instruments)

### Materials

- Rubber bands
- Straws
- Balloons
- Suggested recycled materials (student provided)
  - Cans
  - Boxes
  - Plastic bottles

## Costs

Material	Cost	Amount	Store
Rubber bands	4.15\$	465 bands	Amazon
Straws	7\$	300 straws	Amazon
Balloons	8\$	120 balloons	Amazon

(to avoid this cost students could be instructed to gather these materials from home)

For information on an available \$100 grant visit: [https://www.opala.org/solid\\_waste/learning\\_center/Educational\\_Resources\\_Tools.html](https://www.opala.org/solid_waste/learning_center/Educational_Resources_Tools.html)

## Directions

1. Gather recycled and household materials
2. Show students the examples
3. Allow them to create and decorate their own instruments

(more directions can be given on how to make certain instruments)

## Examples



## ***String instruments***

### Materials

- Rubber bands
- Tape
- Scissors
- Suggested recycled materials (student provided)
  - Boxes
  - Plastic bottles

### Directions

1. Gather recycled and household materials
2. Show students the examples
3. Get a box or a bottle with a hole cut out of the side
4. String the rubber bands across the box or bottle so they cross over the hole
5. Secure the rubber bands with tape
6. Decorate the instruments

### Examples



## ***Wind instruments***

### Materials

- Straws
- Tape
- Scissors

### Directions

1. Gather recycled and household materials
2. Show students the examples
3. Take a hand full of straws
4. Cut the straw different lengths
5. Line the straws up side by side from shortest to tallest
6. Tape all the straws together across the top
7. Decorate the instruments

### Examples



## ***Shaker instruments***

### Materials

- Rubber bands
- Balloons
- Sticks
- Beads or seeds
- Tape

- Scissors
- Suggested recycled materials (student provided)
  - Cans
  - Plastic bottles

#### Directions

1. Gather recycled and household materials
2. Show students the examples
3. Fill your can or plastic bottle  $\frac{1}{3}$  full with beads or seeds
4. Use the scissors to cut a piece of the balloon
5. Stretch the piece of the balloon over the opening of the can or plastic bottle
6. Secure the balloon with tape or stretch rubber bands around the outside of the can or bottle
7. Decorate the instruments

#### Examples



#### Activity 3 covers New York Learning Standards:

- 3-5-ETS1-1. Define a simple design problem reflecting a need or a want that includes specified criteria for success and constraints on materials, time, or cost. *This criteria is fulfilled because it requires kids to work through the design process. The specified criteria is using recycled materials to make their instruments. The constraints are using mostly recycled materials (which will help keep costs low) and the time constraint can be decided by the teacher*
- ETS1.C: Optimizing the Design Solution Different solutions need to be tested in order to determine which of them best solves the problem, given the criteria and the constraints. (3-5-ETS1-3) *The students will see different solutions because their classmates will not make the exact same thing. This project will have some trial and error and they can choose to continuously improve their instrument. They can be tested by playing the instruments.*

## Exhibit 9

(Activity 4: Toys)

### Materials

- Suggested recycled materials (student provided)
  - Bottle caps
  - Paper towel rolls
  - Bottles
  - Popsicle sticks
  - Clothes pins
  - Boxes

### Costs

Material	Cost	Amount	Store
Pipe Cleaners	6.95\$	324 Pipe Cleaners	Amazon
Googly Eyes	6\$	1000 eyes	Amazon

(Ideally this activity will be free as the students will be recycling materials from their home. Things like googly eyes and pipe cleaners could be included but are not necessary.)

For information on an available \$100 grant visit: [https://www.opala.org/solid\\_waste/learning\\_center/Educational\\_Resources\\_Tools.html](https://www.opala.org/solid_waste/learning_center/Educational_Resources_Tools.html)

### Directions

1. Gather recycled and household materials
2. Show students the examples
3. Allow them to create and decorate their own toys

(more directions can be given on how to make certain toys)

## Examples



## Cars

### Materials

- Glue
- Scissors
- Suggested recycled materials (student provided)
  - Bottle caps
  - Paper towel rolls
  - Bottles

### Directions

1. Gather recycled and household materials
2. Show students the examples
3. Bottle car
  - a. Lay the bottle on its side
  - b. Glue on the bottle caps as wheels
4. Paper towel roll car
  - a. Cut paper towel roll to size

- b. Lay them on their sides
- c. Glue on the bottle caps as wheels

5. Decorate the cars

Examples



## ***Boat***

Materials

- Corks
- Popsicle sticks
- Paper
- Scissors
- Glue

Directions

1. Gather recycled and household materials
2. Show students the example
3. Glue three corks together horizontally
4. Cut the paper into a sail
5. Glue the sail to a popsicle stick
6. Glue the popsicle stick sail perpendicular to the corks

7. Decorate the boat

Example



## ***Plane***

Materials

- Popsicle sticks
- Clothes pins
- Glue
- Scissors

Directions

1. Gather recycled and household materials
2. Show students the example
3. Cut the popsicle sticks to the size you want the wings of the plane
4. Glue the popsicle sticks to the clothespin as shown in the example
5. Decorate the plane

Example



## ***Foosball***

### Materials

- Boxes
- Ball
- Dowles
- Action figures
- Scissors
- Glue

### Directions

1. Gather recycled and household materials

2. Show students the example
3. Cut holes in opposite sides of the box as goals
4. Cut small holes in the other sides to put the dowels through
5. Put the dowels through the holes as shown in the example
6. Glue action figures to the dowels
7. Decorate the foosball table

Example



## ***Figurines***

Materials

- Googly eyes
- Pipe cleaners
- Paper
- Tape
- Glue
- Scissors
- Suggested recycled materials (student provided)
  - Bottle caps

- Paper towel rolls

#### Directions

1. Gather recycled and household materials
2. Show students the examples
3. Cut the paper towel rolls to the size you want
4. Add googly eyes, pipe cleaners, paper cut outs, bottle caps, ect. to customize it
5. Attach the extra pieces to the paper towel roll with tape or glue
6. Decorate the figurines

#### Examples



#### Activity 4 covers New York Learning Standards:

- ETS1.C: Optimizing the Design Solution Different solutions need to be tested in order to determine which of them best solves the problem, given the criteria and the constraints. (3-5-ETS1-3) *The students will see different solutions because their classmates will not make the exact same thing. This project will have some trial and error and they can choose to continuously improve their toys. They can be tested by playing with them.*
- Constructing explanations and designing solutions in 3–5 builds on K–2 experiences and progresses to the use of evidence in constructing explanations that specify variables that describe and predict phenomena and in designing multiple solutions to design problems. Generate and compare multiple solutions to a problem based on how well they meet the criteria and

constraints of the design problem. (3-5-ETS1- 2) *This criteria is fulfilled because it requires kids to work through the design process. And construct their own ideas. They will have to use scissors and glue to make their toys. The specified criteria is using recycled materials to make their instruments. The constraints are using mostly recycled materials (which will help keep costs low) and the time constraint can be decided by the teacher designing multiple solutions Generate and compare multiple solutions to a problem based on how well they meet the criteria and constraints of the design problem.*

- ETS1.A: Defining and Delimiting Engineering Problems Possible solutions to a problem are limited by available materials and resources (constraints). The success of a designed solution is determined by considering the desired features of a solution (criteria). Different proposals for solutions can be compared on the basis of how well each one meets the specified criteria for success or how well each takes the constraints into account. (3-5-ETS1-1) **explanations**

## **Exhibit 10**

(Separated commodity weights)

### **2020 separated commodities weights**

#### **INORGANIC MATERIALS:**

##### ***Tires:***

44,990 pounds= **22.5 tons**

##### ***Metals:***

51,500 pounds= **25.75 tons**

##### ***Textiles:***

10,064 pounds= **5.03 tons**

##### ***Electronics:***

17,019 pounds (as per ReTrac reporting) = **8.5 tons**

**TOTAL inorganic diversion waste: 123,620 pounds= 61.8 tons**

**Avoided costs: \$3,783**

#### **ORGANIC MATERIALS:**

##### ***Leaves and yard materials:***

2 loads of mixed yard materials weekly, plus two weeks of 3 loads weekly, beginning in mid-June, “soft” end-date of 11/30/20 for a total of 42 loads (one load=40 cubic yards) 325 pounds per C/Y

Associated expenses: \$0.00

Avoided expenses: \$16,710

**TOTAL: 546,000 pounds=273 tons**

Avoided expenses: \$16,710

**Branches, brush and stumps:**

27 loads branches and brush hauled (one load=80 cubic yards) 300 pounds per C/Y

TOTAL: 648,000 pounds=324 tons

1 load logs and stumps hauled (one load=80 cubic yards): 1,080 pounds per C/Y

TOTAL: 86,400 pounds=43.2 tons

4 loads branches and brush chipped and left on-site (one load=80 cubic yards): 300 pounds per C/Y

TOTAL: 96,000 pounds=48 tons

**Combined tonnage=415.20 tons**

**Associated expenses:** Grinding, screening: \$4,000 (this includes having over 400 yards of wood-mulch remain onsite for distribution) and haul-out: \$10,000 total of **\$14,000**

**Avoided expenses** (additional grinding costs, hauling, plus landfill tip fees): **\$43,152 avoided costs**

**Avoided costs less associated expenses: \$29,152**

**Street sweepings:**

N/A (hold-over and screen/use as PREBUD in 2021)

**DPU recovered materials:**

Sludge: 4,590 tons

Millings: N/A

Avoided per-ton disposal costs: \$115 per ton

Total bio-solids tonnage=4,590 tons

**Avoided costs \$517,850**

**Food-scrap (Transition Troy):**

36,400 pounds=18.2 tons

**Avoided costs: \$1,114**

**TOTAL COST AVOIDANCE (avoided less associated): \$568,609**

**TOTAL MATERIALS DIVERSION WEIGHT: 5,340 TONS**

## Exhibit 11

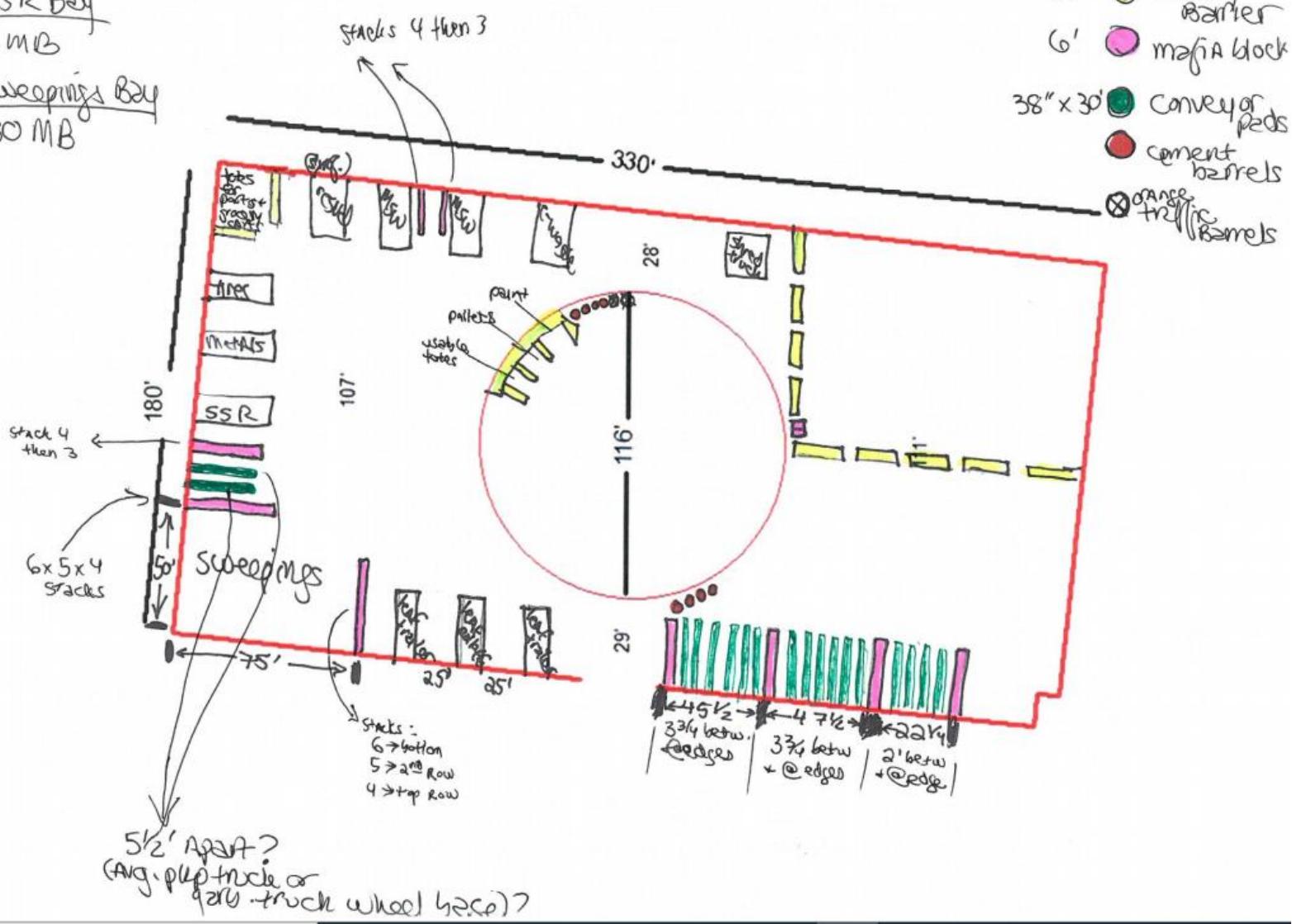
MSW Bay

14 MB

SSR Bay

7 M B

Sweepings Bay  
30 MB



## Exhibit 12



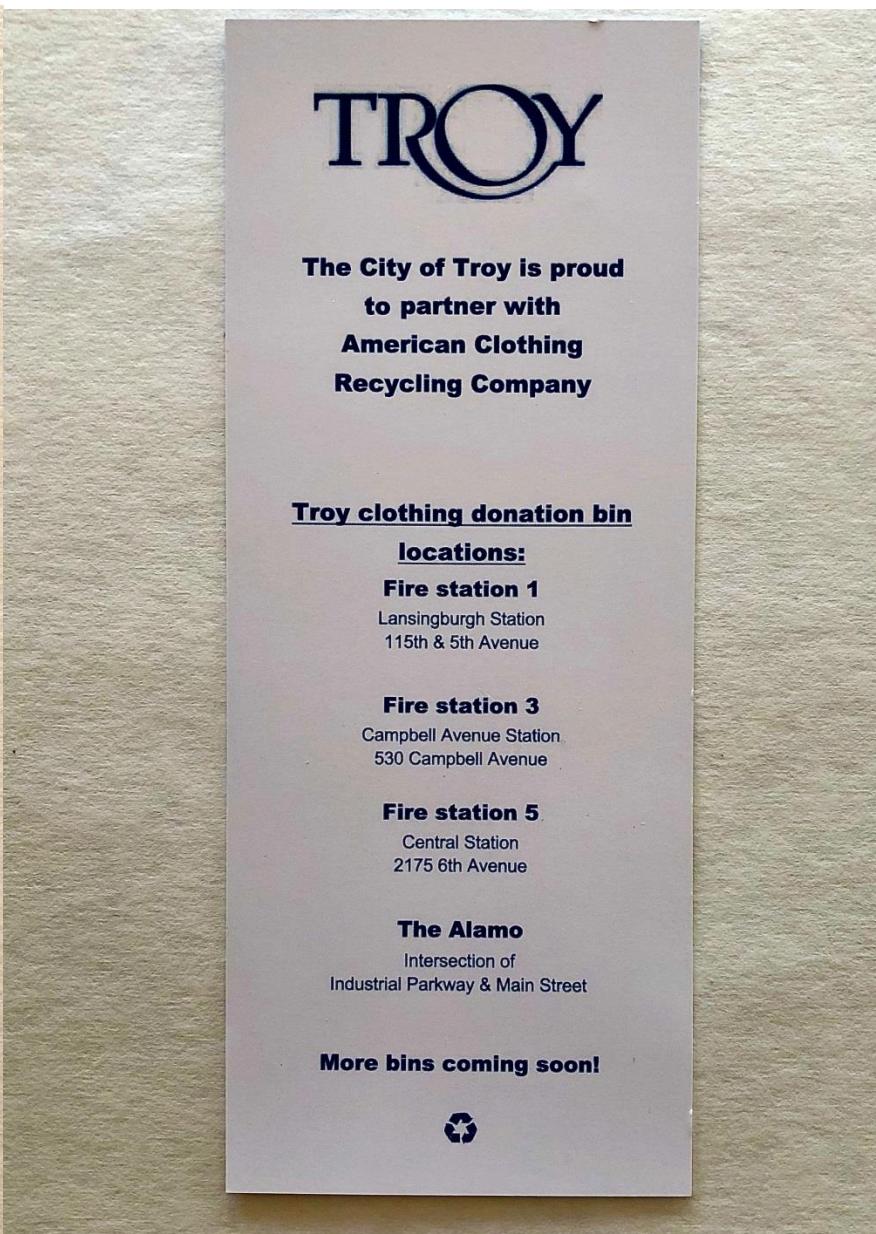
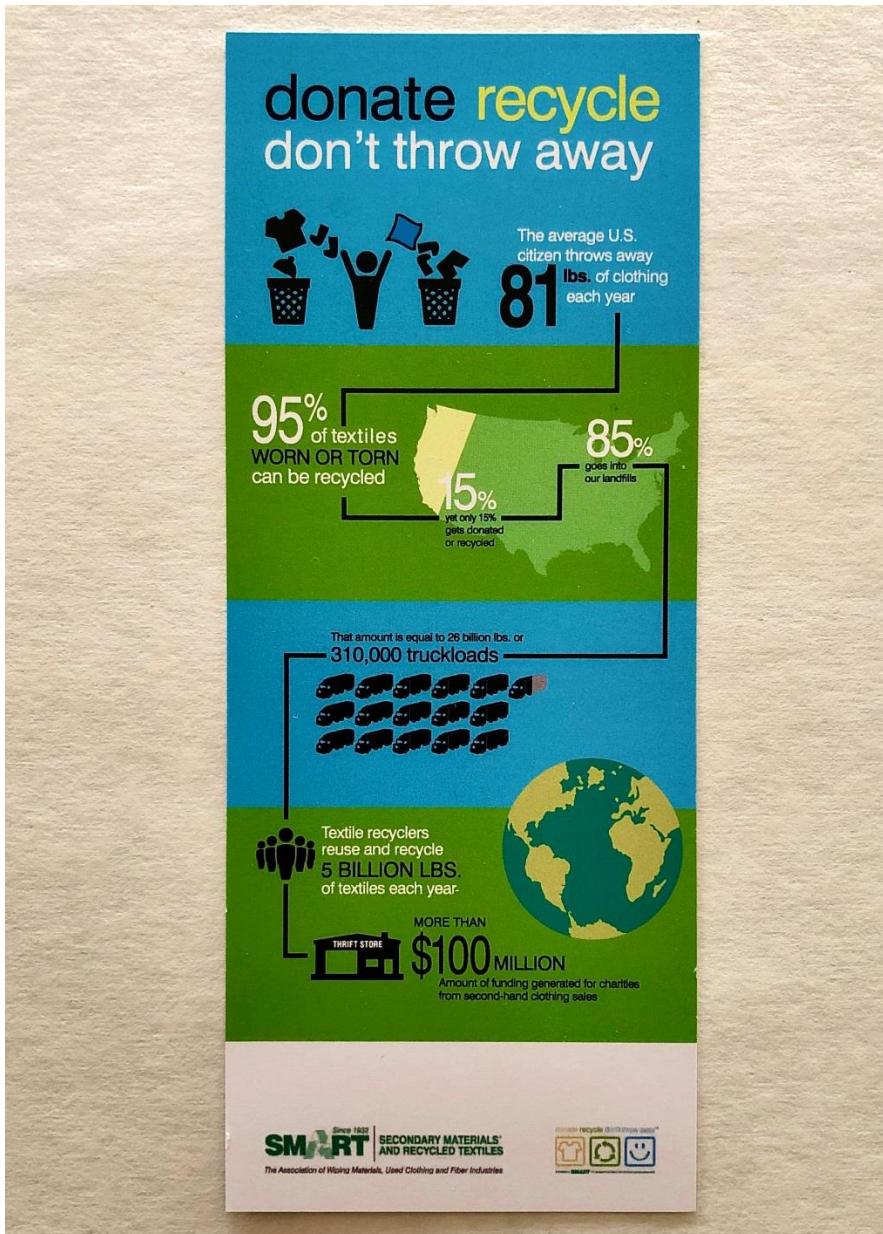
## Exhibit 13



## Exhibit 14



## Exhibit 15 & 16



## Exhibit 17

